GROOTE SCHUUR COMMUNITY IMPROVEMENT DISTRICT

BUSINESS PLAN

01 JULY 2025 – 30 JUNE 2030

GSCID
Improving our neighbourhoods together

Prepared by:
The Groote Schuur Community Improvement District NPC
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PART A: Motivation Report

A. MOTIVATION REPORT

Introduction

The Groote Schuur CID was formally established in September 2010 to provide a supplementary and enhanced public safety and urban cleaning service in conjunction with the City's Cleansing and Law Enforcement Departments. A CID is a community-driven venture, allowing the local community, property owners and local businesses to organise and fund improvements of specific areas within the City.

It may readily be stated with confidence that the overall condition of the public space within our boundaries has greatly improved resulting directly from the management interventions and service delivery of the GSCID particularly in the areas of public safety and security, cleanliness of the public space together with keeping vagrancy and homelessness under control. Through the efforts of the GSCID the area has attracted new investments and property owners have upgraded and maintained their property investments. The GSCID continues to motivate property owners to enhance their investments and work closely with the City of Cape Town to upgrade its facilities.

The improvements and upgrades proposed in this business plan is for the fourth term renewal and will be funded by an additional rate levied on rateable property located within the CID. Commercial property owners will contribute to the improvements and upgrades.

Company: Groote Schuur Community Improvement District NPC

Registered office: 93 Main Road, Mowbray, Cape Town, 7700

GSCID Board:

Gregg Huntingford	gmhuntingford@yahoo.com
Shai Makgoba	shai.makgoba@uct.ac.za

Emmanuel Wope	manu@elsma.co.za
Roland September	roland.september@uct.ac.za
Jonathan Hobday	jcbhobday@icloud.com
John Bielich	john@ingenuityproperty.com
Ielhaam Abrahams	Iabrahams@growthpoint.co.za

Auditor: Cecil Kilpin & Co

Accountant: Account It (Roslyn Kruuse)

Company Secretary: Cecil Kilpin & Co

GSCID General Manager: Barbara Breedt

GSCID Area

The GSCID boundary is depicted in the map below.

Northern Boundary – From Main Road, Anzio Road Observatory to M3.

Eastern and Western Boundary – Along the Main Road from Observatory, Mowbray to Newlands consisting of all commercial properties in the GSCID Boundary.

Southern Boundary – From Letterstead, Sansouci to Dean Street Newlands.

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THIS MAP WAS COMPILED BY:

CORPORATE GIS

Information & Knowledge Management

Contact Information: Tel: +27 21 487 2711
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city.maps@capetown.gov.za

Date: 9th September 2024

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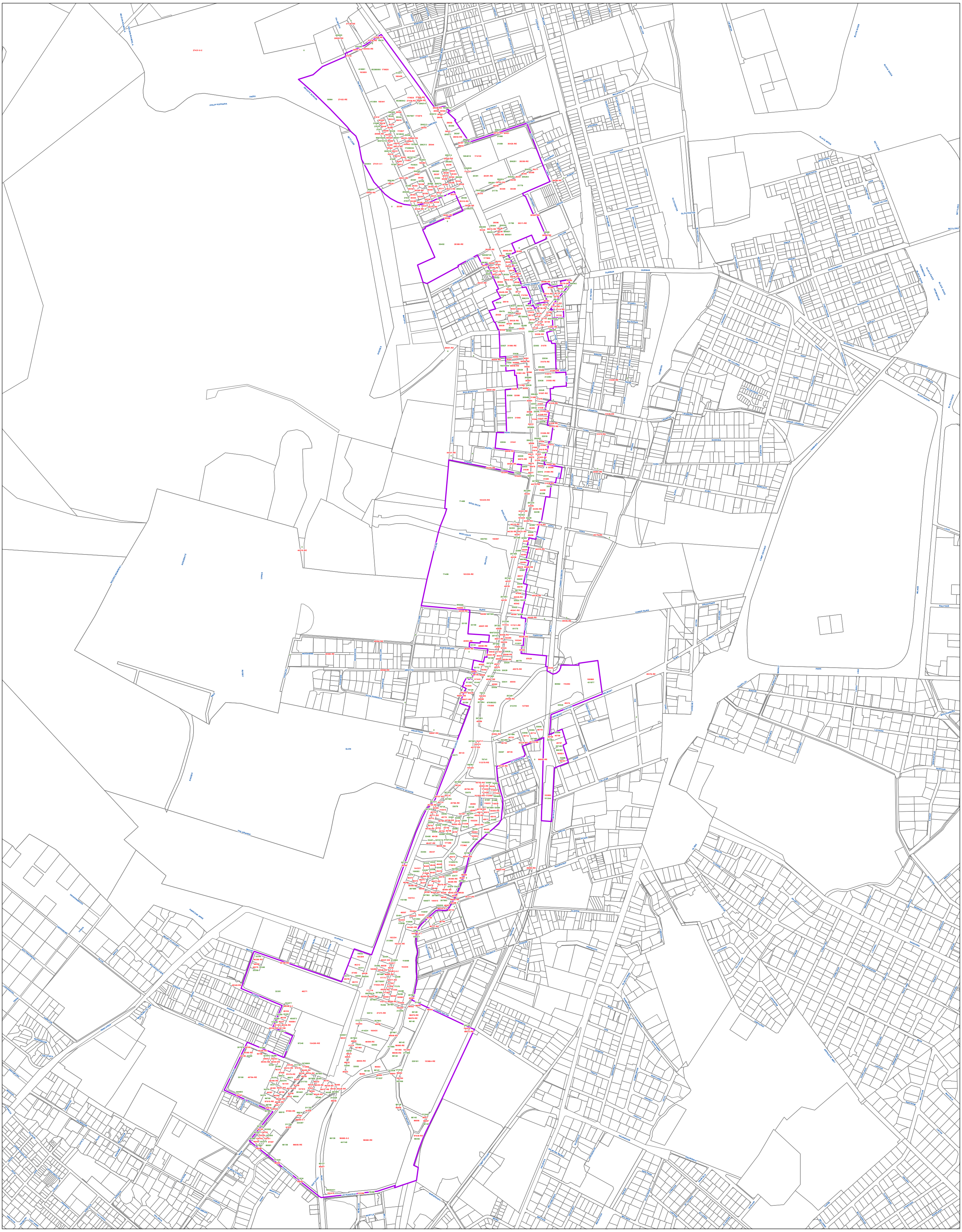
Transverse Mercator Projection, Central Meridian 19° East, WGS84 Ellipsoid using the Hartebeesthoek94 Datum

GROOTE SCHUUR

Community Improvement District



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Date: 9th September 2024

Please Note:
- Every effort has been made to ensure the accuracy of information in this map at the time of publication .
- The spatial data portrayed in this map is as current, accurate and complete as provided by the various line departments responsible for the maintenance of these datasets.
- The City of Cape Town accepts no responsibility for, and will not be liable for, any errors or omissions contained herein.

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Transverse Mercator Projection,
Central Meridian 19° East,
WGS84 Ellipsoid using the
Hartebeesthoek94 Datum

GROOTE SCHUUR

Community Improvement District

GSCID Mission

Our operations are always undertaken in partnership with UCT, SAPS, the City of Cape Town, commercial and educational institutions, neighbourhood watches and residential associations in the area. We aim to create a safer, cleaner and rejuvenated environment for all by providing additional services to those provided by the City and SAPS.

GSCID Vision

We seek to continue to improve our public environments both residential and commercial, to make them sought after, attractive destinations in which to live, work, shop and visit.

GSCID Goals

- Improving public safety in the area including drug dealing and prostitution.
- Creating a safer public environment.
- Keeping the streets, pavements and public spaces in the GSCID clean and tidy.
- Seeking to rehabilitate and provide jobs for the homeless.

Core values of the GSCID

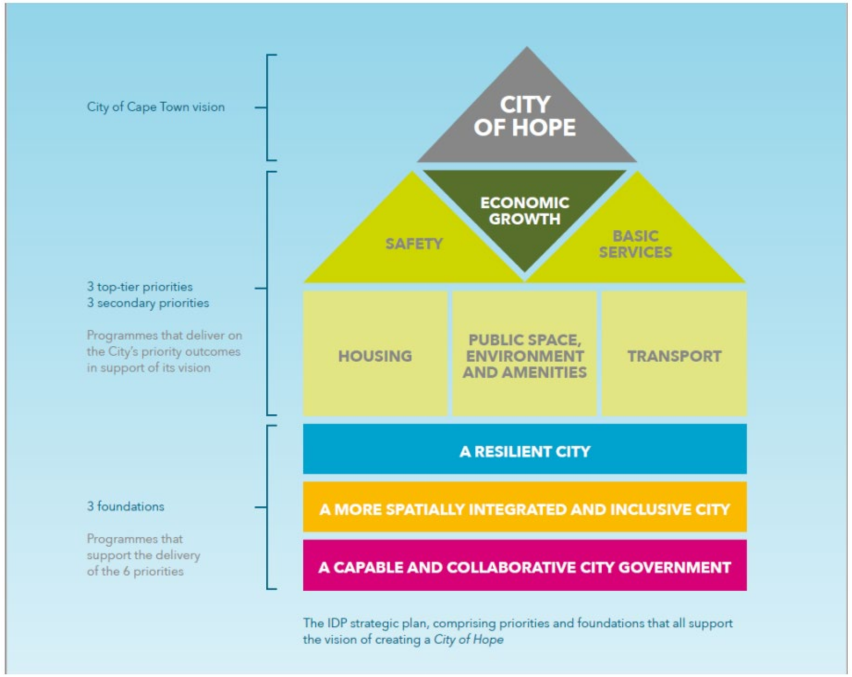
- Transparency & Accountability: to be achieved through submission of annual reports to the local community, facilitation of local community participation in board meetings and members’ meetings of the CID Company, and publication of relevant documentation online.

- Partnerships: Developing, maintaining, and improving upon partnerships with local SAPS and Law Enforcement organisations to ensure the safety of all public members within the GSCID boundary.

- Consistency: Ensuring that special attention areas (hotspots) are regularly patrolled and monitored, to ensure that the area remains clean and safe for all.

Consistency with Integrated Development Plan (IDP)

The Integrated Development Plan of the City rests on 3 foundations, 3 second-tier priorities and 3 top-tier priorities. Together this supports the concept of the City of Cape Town's City of Hope. The IDP is based on the City's 16 objectives linked to its priorities and foundations. GSCID supports these priorities and foundations as follows:



The IDP strategic plan, comprising priorities and foundations that all support the vision of creating a *City of Hope*

- **Public Safety.** The Public safety plan allows for Effective Law Enforcement and Crime Prevention to help make communities safer and this is supported by using modern day technology such as LPR and CCTV. The Public safety plan also tightens safety partnerships, therefore aiming for an integrated crime prevention programme as outlined in objective 5 and 6 of the IDP.

- **Social Economic Growth.** The GSCID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities.

- **Cleaning and the Environment together with Urban Management (talks to objective 13).** The GSCID supports the City's Social Upliftment Strategies to find lasting solutions for Social Development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities. The GSCID supports the functions of the City through the delivery of coordinated supplementary and enhanced municipal services and communicates with the various line departments which facilitates streamlined communication and service delivery with the City.

Proposed Services and/or Projects

Overall, the purpose of the GSCID within the abovementioned area would be to continue our quest to contribute to the improvement of our neighbourhoods together by means of continuing to create and manage a safer, cleaner and rejuvenated environment.

Improving Public Safety

To contribute towards the improvement of public safety and security, the GSCID will develop a comprehensive and integrated public safety plan for the area in conjunction with an appointed service provider.

All actions in the public safety plan will be carried out in conjunction with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services in the area
- Law Enforcement
- Other stakeholders

The public safety plan includes:

- 21 x public safety patrol officers patrolling on foot, 24 hours / 7 days per week
- 4 x Additional Foot patrollers 24 hours / 7 days per week

- 4 x public safety patrol vehicles patrolling the area on a 24/7 basis
- 9 x mobile kiosks
- Radio communications network
- Centralized Control Room operating 24 hours 7 days per week
- LPR Cameras – consisting of 2 CCTV Cameras and 18 LPR Cameras
- Two dedicated Law Enforcement Officer's

Public Safety Patrol Officers

The patrol officers are uniformed ambassadors that serve as additional "eyes and ears" for local law enforcement agencies in the boundary. These officers are uniformed in GSCID and Service provider branded clothing for easy identification while on patrols. Duties performed by these safety patrol officers are operated 24 hours/ 7 days per week. They often serve as the first point of contact for emergency needs, help law enforcement to maintain order and provide an additional deterrent to crime through their consistent coverage and visibility. Public safety officers are equipped with two-way radios and walk or patrol the area throughout the day. Public safety patrol officers develop a keen awareness and understanding of specific neighborhood safety issues including drug trade, social issues, criminal activity and behavior. If required patrol officers stand down at high crime areas during peak hours to deter criminal activity and allow members of the public to feel safer in public space.

It is proposed that 21 public safety patrol officers be deployed in the GSCID boundary (this includes the four additional foot patrollers – which is an ongoing project), on a 24 hour/ 7 days per week basis.

The GSCID has 9 mobile kiosks placed at strategic high crime areas within the boundary to increase visibility and serve as a public contact point as well as a reporting point for patrol officers. The area will be patrolled by four public safety patrol vehicles on a 24/ 7 basis. The GSCID control room will assist, monitor and supervise the public safety deployment by means of a comprehensive radio and communications network.

Dedicated Law Enforcement Officer

The GSCID will further enhance its public safety initiative by contracting with the City of Cape Town to employ two dedicated Law Enforcement officers in the area for the full five-year term. These officers:

- Can enforce compliance with By-Laws and Policies
- Have powers of arrest
- Can issue appropriate fines for the transgression of City by-laws
- Enhance safety and security in the GSCID

LPR/CCTV Cameras

The appointed service provider's services include and is not limited to:

Monitoring, filtering, triage and dispatch of LPR alerts with the following additional: Liaising with GSCID Control when vehicles of interest (VOI's) alert in the GSCID area and where there is a need for GSCID members to be made aware of the vehicles' presence and to keep eyes and report back to control if spotted. To liaise and coordinate response with local SAPS members from the SAPS Stations covering the GSCID area in the event local SAPS/ Investigating officers are required. To escalate response to trusted SAPS Flying Squad, K-9 and Metro Police/Metro K9 vehicles in the event of high priority alerts requiring specialized intervention. To assist with the continuing GSCID/Metro K9 Drug Vehicle Operational group to combat local drug crime in the area Reporting of successes and preventative/disruptive actions which result from the GSCID camera network Monitoring, filtering and Investigation of local crime reports where investigation is needed to identify suspect vehicles and compile information for SAPS and LPRUG to action and further investigate local case dockets. Facilitate the communication of said information to the LPR User Group central team for loading into the central Vehicle of Interest (VOI) database and the necessary follow up with all role players to bring about a successful outcome. In collaboration with the City hotspot areas are identified within the GSCID Boundary, inevitably it will lead to the installation of additional LPR and/or CCTV Cameras.

The proposed budget and business plan also include the maintenance and monitoring of the already installed LPR/CCTV cameras for year one and year two of the five-year plan budget. The cameras have and will continue to assist with the monitoring of suspicious vehicles in the area. A dedicated service provider who specializes in monitoring, maintenance and reporting will render a service to monitor the LPR/CCTV Camera feed.

Operational Security Forum

To facilitate an integrated approach, the GSCID will continue to participate in the safety and security forum in collaboration with the appointed security service provider, in order to create awareness and share information pertinent to the GSCID boundary. GSCID participates in a combined weekly partnership meeting that is facilitated by SAPS. These actions will include coordination and cooperation with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services within the boundary
- City of Cape Town Safety and Security Directorate
- Community organisations

- Other Stakeholders

This forum encourages the involvement of members of the GSCID, property owners, tenants, businesses and representatives of the above-mentioned organisations. This forum serves to share important crime information as well as trends or emerging threats. The above-mentioned organisations with GSCID carry out weekly meetings to share relevant information within the boundary and to coordinate weekly operations.

GSCID Boundary security and Security implementations

The property owners and businesses currently have their own measure of security within the boundary as GSCID acts as an additional form of safety within the boundary. GSCID creates awareness to these property owners and businesses to enhance their existing security implementations on their property. GSCID's public safety service provider may only operate in the public space; therefore, safety initiatives are communicated to the public on a regular basis.

The public safety services planned is in support of the IDP, directly supporting the top-tier priorities of Public Safety.
The Budget for the provision of Public Safety is R 6 192 215 or 74.6% of the annual budget of Year 1 of the Business Plan.

The Cost of the Public Safety services over the five-year period is predicted below:

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Public Safety	R 5 330 340	R 5 730 120	R 6 159 880	R 6 621 870	R 7 118 510	R 30 960 720
Law Enforcement	R 514 125	R 550 109	R 588 620	R 629 825	R 673 915	R 2 956 590
LPR/CCTV Monitoring	R 347 750	R 372 090	R 398 140	R 426 010	R 455 830	R 1 999 820
TOTAL	**R 6 192 215**	**R 6 652 319**	**R 7 146 640**	**R 7 677 705**	**R 8 248 255**	**R 35 917 130**

Maintenance and Cleansing

The cleaning plan will support existing waste management services, identify specific management problems and areas and assist in developing additional waste management and cleaning plans for the area.

The GSCID will perform the following duties to assist the City of Cape Town with the improvement of the cleanliness of the public spaces within our boundary:

- Removal of graffiti
- storm water drain cleaning
- Street sweeping
- Disinfecting
- Traffic island cleaning
- Weeding and weed spraying
- Removal of illegal posters and stickers where needed
- Monitor and report maintenance matters to the City using the C3 (City Service Request) platform

Maintenance infrastructure in the area will be improved by:

- identifying and monitoring the state of public infrastructure (roads, pavements, traffic signs, streetlights, road markings and signs)
- reporting the defects to the relevant City of Cape Town departments. This is done via the City's Service Request platform

In addition, GSCID will assist with the beautifying of the area by:

- Planting trees and flowers in areas of the CID that will be identified throughout the five-year period

- Maintaining greenery in parks and open spaces by implementing gardening services when needed.

The cleaning team will be employed, managed and equipped by a cleaning service provider appointed by the GSCID, the team wears GSCID and service provider branded uniform for easy identification when working within the GSCID boundary. This service provider will be required to sweep along the Main Road, and up to one lamp pole in the side streets. The team will consist of:

- Street sweepers, Monday to Saturday, they work from 07:00am to 16:00pm
- Graffiti removal teams at varying times throughout the year
- Storm water drain cleaning teams at varying times throughout the year
- Weeding and weed spraying teams at varying times throughout the year

Added to the service provider's cleaning service, there are 11 homeless clients working 4 hours per day to assist with street cleaning and maintenance. These homeless clients wear a green bib with GSCID branding for easy identification when working in the GSCID boundary.

The shifts will run from Monday to Friday. There are 2 shifts per day: Morning 07:00 – 10:30 and Afternoon-12:00 – 15:50

Cost of Maintenance and Cleansing over the five-year term is summarised below:

Description	**Year 1**	**Year 2**	**Year 3**	**Year 4**	**Year 5**	**Total expenditure**
Cleansing Services	R 1 819 000	R 1 946 330	R 2 082 570	R 2 228 350	R 2 384 335	R 10 460 585
TOTAL	**R 1 819 000**	**R 1 946 330**	**R 2 082 570**	**R 2 228 350**	**R 2 384 335**	**R 10 460 585**

Promotion of Social and Economic Development

Due to the complexity and varied nature of the social matters in the area, the social plan will need to constantly be adapted to an ever-changing social environment. The GSCID will work in conjunction with other social improvement organisations and NGOs to assist the City of Cape Town with the development and re-integration of disadvantaged individuals back into society.

The GSCID Social and Economic development:

- engage with homeless people and other individuals who are involved in potentially harmful behaviour patterns daily
- facilitate the obtaining of Identity Documents for the vagrants that are in need of it, making it easier for various social development organisations to employ them
- assist the homeless relocate back home
- maintain a database with photographs and profiles of all regular homeless people in the GSCID boundary, with the assistance of SAPS

The social upliftment programme as planned is in support of the IDP Social Development objectives. The GSCID supports access to economic opportunities for the most vulnerable. It creates job opportunities for previously unemployed and homeless people as well as assisting homeless getting into shelters.

The social upliftment programme not only assists the Homeless and unemployed but the Chrysalis Cadets who comes to the GSCID after completing their training at the Chrysalis academy. These cadets are assisted in various ways, helping them acquiring their security grades, getting training from SAPS, allowing them to work with the security officers and applying for jobs within the CID via the service provider.

Chrysalis Academy Intern Project

Chrysalis Academy (CA) is an initiative of the Western Cape Provincial Government, set up in the year 2000. It is a youth development academy regarded as a flagship project in innovative youth development. It runs a three-month residential program for youth aged 18 – 25 from across the Western Cape from far afield as Beaufort West and Mossel Bay. The envisaged outcomes of the three-month program include personal mastery, greater resilience, an enhanced skills set and access to a range of further learning opportunities including a 12 month work placement to acquire work experience. The three month programs includes life skills, time spent in the outdoors, vocational and work readiness training plus therapeutic care aimed at supporting youth at a psychosocial level.

Some of these Chrysalis Interns are placed at GSCID and further assisted in upliftment within GSCID and with our appointed service providers. At the GSCID we are exploring ways in which to further the skills development of the Chrysalis Graduates (e.g. security grade training, driver's license, matric certificate, etc.) and to work in partnership with local organizations that will be willing to permanently employ them.

The budget for the provision of promotion of social and economic development is R 235 00 or 2.8% of the annual budget of Year 1 of the business plan.

The cost for Social and Economic Development over the five-year term is summarised below:

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Social and Economic Development	R 235 000	R 251 450	R 269 050	R 287 885	R 308 040	R 1 351 425
TOTAL	**R 235 000**	**R 251 450**	**R 269 050**	**R 287 885**	**R 308 040**	**R 1 351 425**

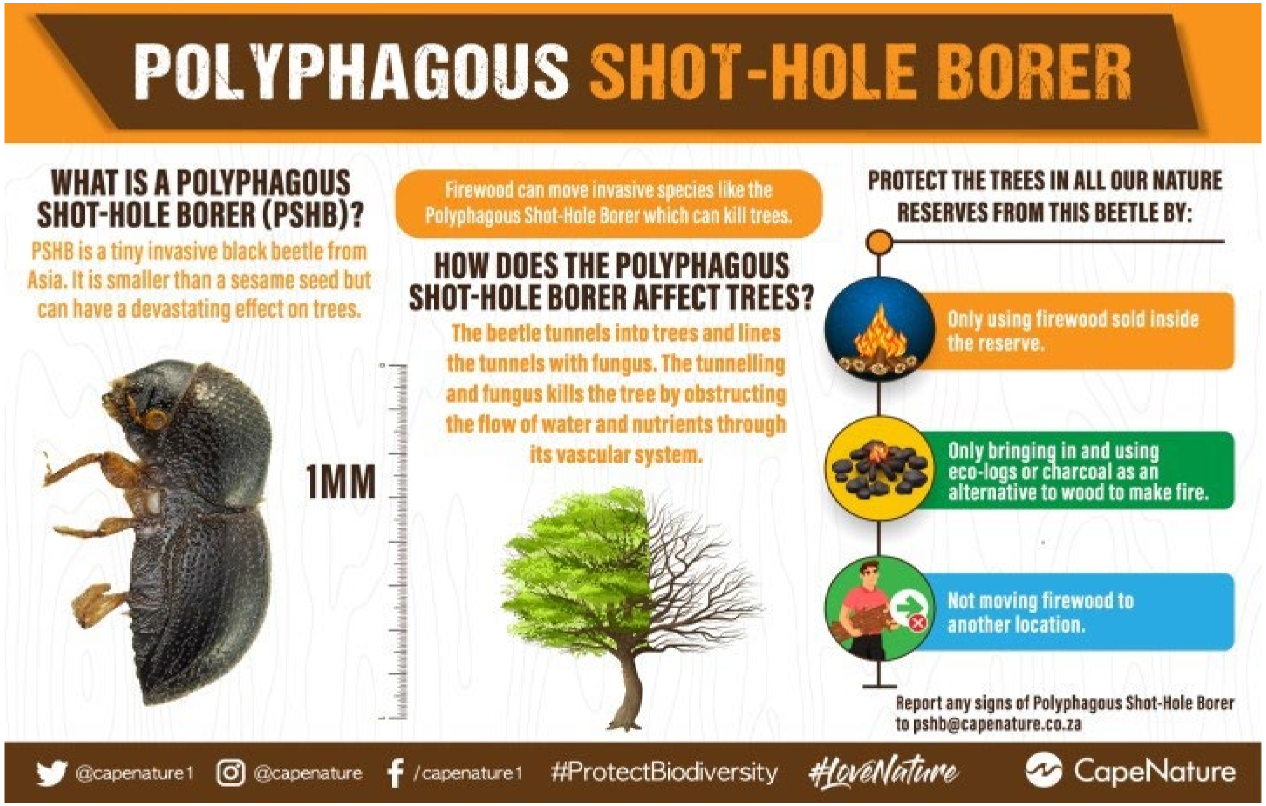
Environmental Development

The cleaning and urban management services as planned is in support of the IDP. The GSCID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities. The cleaning and urban management services as planned is also in support of the delivery of basic services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority.

The budget for the provision of Maintenance and Cleansing and Environmental Development services is integrated with the Social Upliftment budget.

Polyphagous shot hole borer (PSHB) beetle

Since 2017, when the first report was received in South Africa of the tiny but seemingly invincible polyphagous shot hole borer (PSHB) beetle, also known as the tree-killing beetle, thousands of trees have died or had to be cut down in urban areas, native forests and more recently in fruit crops. It has been found that a number of susceptible species in Cape Town were in the southern suburbs. With 65 million urban trees at risk of dying in cities over the next three decades, unless the situation is controlled, the GSCID undertakes to notify the City if an infestation is detected in the area.



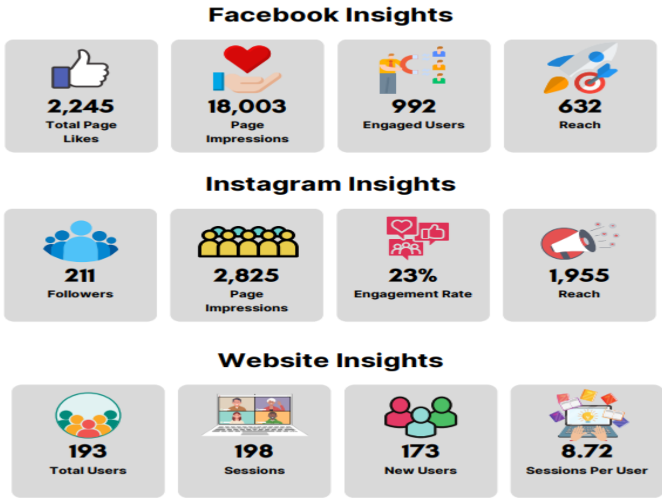
The cost for Environmental Development over the five-year term is summarised below:

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Environmental Development	R 50 000	R 53 000	R 56 180	R 59 550	R 63 182	R 281 912

Communication

The GSCID aims at:

- maintaining an informative website,
- Publishing articles regarding activities taking place at the GSCID and in its boundary, in newspaper articles, the GSCID website and social media platforms e.g., Facebook and Instagram.
- Promoting the GSCID through increased visibility in the area with branded vehicles, security officers and mobile kiosks.
- Distribute flyers, and various GSCID branded marketing material to members of the community to promote the GSCID.



Financial Impact of the CID

In line with the City`s CID By-law, the Management Body is required to prepare a proposed annual budget for each successive financial year by the date and in the format required by the Executive Director based on the specific needs of the area as set out in the Business Plan. The budget is funded by an additional property rate levied on the municipal valuation of all properties within the CID boundary. Additional rates attract VAT @ 15%.

The property rate is calculated by the City annually during the City`s budget process. The additional rate is expressed as a Rand-in-the-rand and is calculated by dividing the budget total with the total municipal valuation of properties in the CID.

The impact on individual property owners in the outer years of the CID term may vary due to valuation fluctuations caused by successful valuation objections, subdivisions, new developments, court amendments, implementation of a new General Valuation or Supplementary Valuation causing the CID budget to be spread over an increased or reduced total municipal valuation base.

The CID By-law allows for a differentiation in rates for the different categories of properties but due to the way GSCID was established only a non-residential additional property rate is applicable in the GSCID.

Property owners who receive a full or partial rates rebate will not pay additional rates.
The budget and additional rates` are approved by Council with the City`s budget and is applicable over a financial year, which starts on 1 July.
Individual contributions for residential and non-residential properties can be calculated as follows:

1. Municipal valuation x R 0.XXXXXX = Annual contribution (VAT excl.) – Note: R 0.XXXXXX represents the approved ID additional property rate.

2. Annual contribution (VAT excl.) ÷ 12 = Average monthly contribution (VAT excl.)

3. Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

The Expenditure budget for each year of the Business Plan is as follows:

YEAR	TOTAL EXPENDITURE	REVENUE (Funding source: Additional Rates)	REVENUE (Other funding source e.g. Accumulated Surplus/Donations/Sponsorship/ parking etc.)	% INCREASE IN ADDITIONAL RATES REQUIREMENT
1	R 19 464 994	R 10 998 124	R 8 466 870	10,0%
2	R 20 830 734	R 11 800 987	R 9 029 746	7,3%
3	R 22 315 565	R 12 627 056	R 9 688 509	7,0%
4	R 23 957 543	R 13 510 950	R 10 446 594	7,0%
5	R 25 614 411	R 14 456 717	R 11 157 693	7,0%

Proposed Management Structure

The GSCID will be managed by a Board of Directors, elected by the members of the Groote Schuur Community Improvement District NPC. The Board of Directors consists of property owners within the GSCID, co-op board members and a political representative from the City of Cape Town attending the Board Meetings as Board Observers. The Board manages a Non-Profit Company (NPC), which is responsible for the management of the CID, within the framework of the approved GSCID business plan and oversees the implantation thereof.

The existing executive management structure is:

- A General Manager
- An Assistant Office Administrator
- A Social Outreach Manager
- An operations Manager provided by the Security Service Provider
- A Security Staff Receptionist provided by the Security Service Provider

All the above is subject to monitoring and oversight by various departments in the City of Cape Town. The CID Branch also advises, monitors, oversees and provides guidance on administrative, financial, operational and governance compliance.

An Annual General Meeting (AGM) is held every year to review the performance of the GSCID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM. The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

Financial and Performance Reporting requirements vis-à-vis the City:

- The Executive Officer, in acting in the best interests of the GSCID, must report in writing to the board of directors and the City any serious or persistent financial problems experienced by the GSCID.

- The board of directors must promptly report in writing to the city any irregular or Fruitless and Wasteful Expenditure. The board of directors must also report any irregular expenditure or other loss resulting from real or suspected criminal conduct.

- The Executive Officer must report to the City any interference by a councillor outside of that councillor’s assigned duties, relating to the financial affairs of the GSCID or the responsibilities of the board of directors.

Permissible Amendments to the Business Plan without Further Consent

There are currently no plans to investigate or explore significant changes to the strategy or operations of the GSCID and therefore none are noted here.

If, at any time, it was decided that the geographical boundaries of GSCID needed to change or any other material change to the business plan, then such change would need to go through a formal process as required I terms of section 26 of the CID By-law.

If additional services are required, stemming from collaboration with city departments, which are not specified in the motivation report but deemed supplementary municipal services, the business plan can be amended without further consent by submitting a request to the City in terms of section 25 of the CID By-law if it is not material.

List of all Rateable Properties within the CID as Annexure A

A list of all the rateable properties within the GSCID is attached as Annexure A.

GROOTE SCHUUR COMMUNITY IMPROVEMENT DISTRICT (GSCID)

5 YEAR IMPLEMENTATION PLAN

1st July 2025 to 30th June 2030

GSCID
Improving our neighbourhoods together

MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Appointment of relevant service providers	Appointment of appropriately qualified service providers	Year 1	→					Manager and Board	Operational	Service providers to be appointed by means of a well documented fair, equitable, transparent and competitive process. Review service provider appointment in last year of contract period by means of a well documented fair, equitable, transparent and competitive process.
2	Appointment of suitably qualified staff	Appointed suitably qualified staff	Year 1	→				→	Manager and Board	Operational	Well documented recruitment and selection process. For contracted staff, review staff contracts in last year of contract period.
3	Appoint an auditor	IRBA registered auditor appointed	Year 1	→					Manager and Board	Operational	IRBA registered auditor appointed at the AGM.
4	Board meetings	Quarterly Board meetings.	Quarterly	4	4	4	4	4	Manager and Board	Annual Report	Quorum of directors present at every meeting. Feedback per portfolio. Keep minutes and file resolutions.
5	Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Branch by 15th	Monthly	12	12	12	12	12	Manager	Operational and Board	Refer to Finance Agreement. Submit reports to the CID Branch. Board to track budget implementation and institute corrective measures when required.
6	Audited Annual Financial Statements	Unqualified Audited Annual Financial Statements	Annually	1	1	1	1	1	Manager and Board	Board, Operational and Annual Report	Annual Financial Statements audited and signed by nominated Directors.
7	Submit Annual Financial Statements to City	Signed Annual Financial Statements submitted to City	Annually	1	1	1	1	1	Manager	Operational	Signed AFS submitted to the CID Branch by 31 August of each year.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
8	Review arrears list	Report arrears to board	Quarterly	4	4	4	4	4	Manager	Operational	Board Members in arrears cannot participate in meetings and members in arrears cannot participate in AGMs.
9	Annual feedback to members at AGM	Host legally compliant AGM	Annually	1	1	1	1	1	Manager and Board	Board	Host successful AGM before 31 December.
10	Submit Annual Report and Annual Audited Financial Statements to Sub-council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
11	CIPC Compliance • Annual Returns	Submit Annual Returns to CIPC within 30 business days of company registration date	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
12	CIPC Compliance • Directors change • Auditors change • Company Secretary	Submit amendments to CIPC within 10 business days of the change	Ongoing	→	→	→	→	→	Manager and Board	Operational	Submit proof of submission to CID Branch.
13	Manage and monitor the service request process	Complete daily reports of service requests and monitor outstanding issues	Monthly	12	12	12	12	12	Manager and Board	Operational	Follow up with sub-council in respect of outstanding service requests
14	Participate in the review / development of the City`s Integrated Development Plan	Annual submissions to Subcouncil Manager	Annually	1	1	1	1	1	Manager and Board	Operational	October to February of every year.
15	Participate in the City`s Capital and Operating Budgets process	Annual submissions to Subcouncil Manager.	Annually	1	1	1	1	1	Manager and Board	Operational	By September of each year.
16	Maintain NPC membership	Up to date NPC membership register	Ongoing	→	→	→	→	→	Manager and Board	Operational	Maintain up to date membership list on website.
17	Submit an extension of term application	Submit a comprehensive extension of term application for approval by the members and the CCT Council.	In year 5					1	Manager and Board	Operational	Prepare a new business plan in the last year of term.
18	Annual Tax Compliance Status	Within one month after expiry date.	Annually	1	1	1	1	1	Manager and Board	Operational	Upload Tax Compliance Status via the eServices portal.
19	Adjustment Budget	Board approved adjustment budget	Annually	1	1	1	1	1	Manager and Board	Operational	Submit Board minutes and approved adjustment budget to the CCT by end of March.
20	First Board meeting post AGM	Allocate portfolios, elect Chairperson, sign Declaration of Interest, complete POPIA declaration	Annually	1	1	1	1	1	Manager and Board	Operational	All new directors to receive relevant documents.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
21	Register with the Information Regulator of South Africa	Compliance with Information Regulator of South Africa	Year 1	→					Manager and Board	Operational	
22	VAT reconciliation and tax returns	BI-monthly VAT returns and annual tax returns submitted to SARS on time	Bi-monthly	6	6	6	6	6	Manager and Board	Operational	

PUBLIC SAFETY

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a Public Safety strategy and management plan	Up to date Public Safety Management and Strategy Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of a new term and then modified continuously in conjunction with the SAPS, Local Authority and existing Public Safety service provider using their experience as well as available crime statistics
2	Appoint a Public Safety service provider(s)	Contracted PSIRA registered public safety service provider(s)	Year 1	→					Board	Board	The Public Safety service provider(s) could include Public Safety Patrols, Control Room services through a fair, equitable, transparent and competitive process
3	Review and approve the Public Safety strategy and management plan	Approved Public Safety strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.
4	Record Public Safety Incidents	Up to date public safety incident records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
5	CID participation in joint operations	Participated in joint operations	Adhoc	1	1	1	1	1	Manager and Service Provider	Annual Report where applicable	Participation in joint operations dependent on the public safety needs of the area

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
6	Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective Public Safety patrols	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational	Utilise the "eyes and ears" of all Public Safety and gardening/street cleaning staff, as well as own staff, to identify any breaches
7	Participate in local safety forums	Attend local safety forums	Quarterly	4	4	4	4	4	Manager and Service Provider	Operational	Participate in existing Neighbourhood Watch, Community Police Forum, other CIDs and SAPS meetings
8	Application to be submitted to secure Law Enforcement Officer	Application submitted to the CCT	Annually	1	1	1	1	1	Manager	Operational	Contact Law Enforcement Department by February of every year. Contract concluded by April of every year
9	Deploy Law Enforcement Officer/s in support of the Public Safety strategy and management plan	Law Enforcement Officers deployed in CID	Ongoing	→	→	→	→	→	Manager and City of Cape Town	Operational	
10	Plan deployment of LPR and CCTV cameras	LPR and CCTV Camera deployment included in Public Safety strategy and management plan	Ongoing	→	→	→	→	→	Board, Manager and Service Provider	Board and Operational	
11	Register LPR and CCTV Cameras with the CCT	Cameras registered with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	
12	Monitoring LPR and CCTV Cameras	Monitoring of LPR and CCTV Cameras by appropriately qualified service providers.	Ongoing	→	→	→	→	→	Manager	Operational	Appointed a City affiliated registered service provider.

MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a maintenance and cleansing strategy and management plan	Up to date maintenance and cleansing strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a maintenance and cleansing service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a maintenance and cleansing service provider(s) through a fair, equitable, transparent and competitive process

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
3	Review and approve the maintenance and cleansing management plan	Approved maintenance and cleansing strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide maintenance and cleansing services by the appointed service provider and evaluate levels of service provided.
4	Evaluate and review the provision of public litter bins	Sufficient public litter bins	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide public litter bins and log a CCT service request
5	Cleaning of streets and sidewalks supplementary to those provided by the CCT	Clean streets and sidewalks in partnership with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide additional street cleaning and log a CCT service request
6	Health and safety issues reported to the CCT	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with sub-council in respect of outstanding CCT service requests
7	Combat Illegal dumping	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with relevant department in respect of outstanding CCT service requests
8	Removal of illegal posters	Urban infrastructure free from illegal posters	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of illegal posters by the CCT and where relevant log a CCT service request
9	Removal of graffiti	Urban infrastructure free of graffiti	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of graffiti by the CCT and where relevant log a CCT service request
10	Record maintenance and cleansing activities	Up to date maintenance and cleansing records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
11	Identify problems, requiring minor maintenance to CCT infrastructure and perform relevant maintenance on: a. Water and Sanitation infrastructure (Sanitation) b. Roads and Stormwater infrastructure (cleaning of stormwater drains) c. Grass cutting in Public Open Spaces incl. Parks	Completed minor maintenance to CCT infrastructure	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational, Board and Annual Report	Engage with relevant department before undertaking maintenance
12	Identify problems, required maintenance or damage to CCT infrastructure and report to relevant department including: a. Street lighting b. Water and Sanitation c. Roads and Stormwater d. Traffic signals and road markings e. Public Open Spaces incl. Parks	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager	Operational, Board and Annual Report	Follow up with sub-council in respect of outstanding CCT service requests.

ENVIRONMENTAL DEVELOPMENTAL

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop an environmental development strategy and management plan	Up to date environmental development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint an environmental development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint an environmental development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the environmental development management plan	Approved environmental development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide environmental development services by the appointed or existing service provider and evaluate levels of service provided.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
4	Promote waste minimization and management thereof through awareness on waste, water, noise and air pollution	Quarterly awareness campaign through newsletters or website to business and property owners.	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Urban Waste Management Law Enforcement
5	Monitor and report illegal signage and posters	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	
6	Improve green urban environment	Green urban environment	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	Tree planting, maintaining of tree wells, road verges, replanting and maintaining of flower pots etc.
7	Monitor environmental health of waterways	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	partnership with the Friends of Liesbeek

SOCIAL AND ECONOMIC DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a social and economic development strategy and management plan	Up to date social and economic development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a social outreach field worker	Permanent staff member	Year 1	→					Board	Board	Appoint a permanent social outreach manager.
3	Review and approve the social and economic development management plan	Approved social and economic development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide social and economic development services by the appointed or existing service provider and evaluate levels of service provided.
4	Monitor and review implementation of informal trading plans in support of economic development	Managed informal trading	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	
5	Promote Social Development awareness	Quarterly awareness campaign through newsletters or website	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Social Development & Early Childhood Development Directorate and social welfare organisations

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
6	Work in conjunction with local social welfare and job creation organisations and develop the delivery of the supplementary services to improve the urban environment	Job creation through social intervention	Ongoing	→	→	→	→	→	Manager and social welfare organisations	Annual Report	Partner with CCT Social Development and social welfare organisations
7	Provide social services	Social service to recipients	Ongoing	→	→	→	→	→	Manager and Social Worker	Board and Annual Report	

COMMUNICATION

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a communication strategy and management plan	Up to date communication strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a communication service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a communication service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the communication management plan	Approved communication strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide communication services by the appointed or existing service provider and evaluate levels of service provided.
4	Maintain Website	Up to date website	Ongoing	→	→	→	→	→	Manager	Board	In terms of CCT CID Policy requirements
5	Newsletters / Newsflashes	Communication distributed	Quarterly	4	4	4	4	4	Manager	Operational	Including use of social media platforms
6	Regular interaction with property and business owners	Feedback on interactions	Ongoing	→	→	→	→	→	Manager	Operational	
7	CID information signage	Clearly identifiable CID signage	Ongoing	→	→	→	→	→	Manager	Operational	Signage to be visible and maintained with CCT approval

GROOTE SCHUUR COMMUNITY IMPROVEMENT DISTRICT

5 YEAR BUDGET AS PER BUSINESS PLAN

	2025/26		2026/27		2027/28		2028/29		2029/30	
INCOME	R		R		R		R		R	
Income from Additional Rates	-10 998 124	**56.5%**	-11 800 987	**56.7%**	-12 627 056	**56.6%**	-13 510 949	**56.4%**	-14 456 718	**56.4%**
Other: Accumulated Surplus	-280 000	**1.4%**	-230 000	**1.1%**	-230 000	**1.0%**	-280 000	**1.2%**	-230 000	**0.9%**
Additional Income - LMRID	-227 720	**1.2%**	-243 660	**1.2%**	-260 716	**1.2%**	-278 967	**1.2%**	-298 495	**1.2%**
Additional Income - UCT	-7 959 150	**40.9%**	-8 556 086	**41.1%**	-9 197 792	**41.2%**	-9 887 627	**41.3%**	-10 629 199	**41.5%**
TOTAL INCOME	**-19 464 994**	**100.0%**	**-20 830 733**	**100.0%**	**-22 315 564**	**100.0%**	**-23 957 543**	**100.0%**	**-25 614 412**	**100.0%**
EXPENDITURE	R		R		R		R		R	
Employee Related	**1 406 000**	**7.2%**	**1 504 350**	**7.2%**	**1 609 585**	**7.2%**	**1 722 184**	**7.2%**	**1 842 664**	**7.2%**
Salaries and Wages	1 035 000		1 107 450		1 184 970		1 267 920		1 356 674	
PAYE, UIF & SDL	281 000		300 670		321 720		344 240		368 340	
COIDA	3 500		3 675		3 860		4 054		4 260	
Bonus	86 500		92 555		99 035		105 970		113 390	
Core Business	**8 304 840**	**42.7%**	**8 912 335**	**42.8%**	**9 564 315**	**42.9%**	**10 264 060**	**42.8%**	**11 015 122**	**43.0%**
Cleansing services	1 819 000		1 946 330		2 082 570		2 228 350		2 384 335	
Environmental upgrading	50 000		53 000		56 180		59 550		63 182	
Law Enforcement Officers / Traffic Wardens	530 500		567 635		607 370		649 890		695 385	
Public Safety	5 330 340		5 730 120		6 159 880		6 621 870		7 118 510	
Public Safety - CCTV monitoring	345 000		369 150		394 990		422 640		452 225	
Social upliftment	230 000		246 100		263 325		281 760		301 485	
Depreciation	**110 185**	**0.6%**	**118 080**	**0.6%**	**99 500**	**0.4%**	**100 880**	**0.4%**	**72 000**	**0.3%**
Repairs & Maintenance	**65 000**	**0.3%**	**80 000**	**0.4%**	**85 000**	**0.4%**	**81 000**	**0.3%**	**90 000**	**0.4%**
Interest & Redemption (Finance Lease)		**0.0%**		**0.0%**		**0.0%**		**0.0%**		**0.0%**
General Expenditure	**1 009 875**	**5.2%**	**1 075 852**	**5.2%**	**1 150 559**	**5.2%**	**1 216 464**	**5.1%**	**1 301 725**	**5.1%**
Accounting fees	102 000		109 140		116 780		124 950		133 700	
Advertising costs	9 000		9 630		10 305		11 020		11 790	
Auditor's remuneration	35 000		37 100		39 330		41 690		44 190	
Bank charges	11 500		12 190		12 920		13 690		14 510	
Catering & Food	8 500		9 010		9 550		10 120		10 726	
Cleaning costs *(previously Office Cleaning Costs)*	10 000		10 600		11 240		11 910		12 623	
Computer expenses	20 500		21 730		23 030		24 410		25 876	
Contingency / Sundry	12 375		11 803		15 464		7 031		11 458	
Insurance	110 000		117 700		125 940		134 755		144 190	
Marketing and promotions	250 000		265 000		280 900		297 754		315 620	
Meeting expenses	24 500		25 970		27 530		29 180		30 930	
Office rental	188 000		201 160		215 240		230 310		246 430	
Office security	4 000		4 280		4 580		4 900		5 247	
Printing / stationery / photographic	8 000		8 560		9 160		9 800		10 484	
Refreshments and Teas	31 500		33 389		35 394		37 520		39 770	
Secretarial duties	8 500		9 010		9 550		10 120		10 730	
Telecommunication	50 000		53 000		56 180		59 550		63 120	
Travel & subs - National	500		500		500		500		500	
Utilities (not CCT)	126 000		136 080		146 966		157 254		169 831	
Projects	**8 139 150**	**41.8%**	**8 736 086**	**41.9%**	**9 377 793**	**42.0%**	**10 067 627**	**42.0%**	**10 809 199**	**42.2%**
UCT - additional security	7 959 150		8 556 086		9 197 793		9 887 627		10 629 199	
Cleansing - additional	150 000		150 000		150 000		150 000		150 000	
Chrysalis Students	30 000		30 000		30 000		30 000		30 000	

Capital Expenditure (PPE)	**100 000**	**0.5%**	**50 000**	**0.2%**	**50 000**	**0.2%**	**100 000**	**0.4%**	**50 000**	**0.2%**
CCTV / LPR Cameras	100 000		50 000		50 000		100 000		50 000	
Bad Debt Provision 3%	**329 944**	**1.7%**	**354 030**	**1.7%**	**378 812**	**1.7%**	**405 328**	**1.7%**	**433 702**	**1.7%**
TOTAL EXPENDITURE	**19 464 994**	**100.0%**	**20 830 733**	**100.0%**	**22 315 564**	**100.0%**	**23 957 543**	**100.0%**	**25 614 412**	**100.0%**
(SURPLUS) / SHORTFALL	-		-		-		-		-	
GROWTH: EXPENDITURE	**4.9%**		**7.0%**		**7.1%**		**7.4%**		**6.9%**	
GROWTH: ADD RATES REQUIRED	**10.0%**		**7.3%**		**7.0%**		**7.0%**		**7.0%**	

ANNEXURE A

LIST OF RATEBLE PROPERTIES WITHIN THE GROOTE SCHUUR CID						
Category	**St No.**	**Street**	**Suburb**	**Unit No**	**LIS Key**	**ERF No**
NON-RESIDENTIAL	30	GROVE ROAD	MOWBRAY		20504	28596
NON-RESIDENTIAL	45	WILLIAM STREET	OBSERVATORY		20248	28019
NON-RESIDENTIAL	9	CHURCH STREET	RONDEBOSCH		33271	46143
NON-RESIDENTIAL	191	FORESTERS ROAD	RONDEBOSCH		33486	46540
NON-RESIDENTIAL	7	STATION ROAD	RONDEBOSCH		68659	99893
NON-RESIDENTIAL	1A	MAIN ROAD	ROSEBANK		22005	30972
NON-RESIDENTIAL	14	ALBION PLACE CLOSE	RONDEBOSCH		110896	152235
NON-RESIDENTIAL	9	ANZIO ROAD	OBSERVATORY		19964	27432
NON-RESIDENTIAL	7	ARBOR ROAD	RONDEBOSCH		33496	46568
NON-RESIDENTIAL	7	ARBOR ROAD	RONDEBOSCH		33496	46568
NON-RESIDENTIAL	3	BATTEN LANE	MOWBRAY		20402	28369
NON-RESIDENTIAL	3	BELMONT ROAD	RONDEBOSCH		67859283	178305
NON-RESIDENTIAL	4	BELMONT ROAD	RONDEBOSCH		33067	45725
NON-RESIDENTIAL	9	BELMONT ROAD	RONDEBOSCH		213318	147945
NON-RESIDENTIAL	19	BELMONT ROAD	ROSEBANK		431877	159968
NON-RESIDENTIAL	10	BOUNDARY ROAD	NEWLANDS		66148	96678
NON-RESIDENTIAL	12	BOUNDARY ROAD	NEWLANDS		66142	96665
NON-RESIDENTIAL	14	BOUNDARY ROAD	NEWLANDS		66141	96664
NON-RESIDENTIAL	15	BOUNDARY ROAD	NEWLANDS		228101	153664
NON-RESIDENTIAL	15	BOUNDARY ROAD	NEWLANDS		228101	153664
NON-RESIDENTIAL	15	BOUNDARY ROAD	NEWLANDS		228101	153664
NON-RESIDENTIAL	15	BOUNDARY ROAD	NEWLANDS		228101	153664
NON-RESIDENTIAL	22	COPELAND ROAD	RONDEBOSCH		33348	46268
NON-RESIDENTIAL	1	DEAN STREET	NEWLANDS		34385	48437
NON-RESIDENTIAL	7	DEAN STREET	NEWLANDS		34384	48436
NON-RESIDENTIAL	7	DEAN STREET	NEWLANDS		34384	48436
NON-RESIDENTIAL	37	DEAN STREET	NEWLANDS		34376	48412
NON-RESIDENTIAL	39	DEAN STREET	NEWLANDS		66913	97859

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	43	DEAN STREET	NEWLANDS		34367	48364
NON-RESIDENTIAL	47	DEAN STREET	NEWLANDS		226871	155443
NON-RESIDENTIAL	7	DEVONSHIRE HILL ROAD	RONDEBOSCH		33184	45977
NON-RESIDENTIAL	1A	DUKE ROAD	RONDEBOSCH		33056	45701
NON-RESIDENTIAL	1A	DUKE ROAD	RONDEBOSCH		33056	45701
NON-RESIDENTIAL	12	GEORGE STREET	OBSERVATORY		206213	28044
NON-RESIDENTIAL	6	GORDON ROAD	MOWBRAY		22062	31108
NON-RESIDENTIAL	24	GROVE ROAD	MOWBRAY		21780	30311
NON-RESIDENTIAL	3	HARE STREET	MOWBRAY		22087	31152
NON-RESIDENTIAL	11	JOHN STREET	MOWBRAY		20578	28727
NON-RESIDENTIAL	11	JOHN STREET	MOWBRAY		20578	28727
NON-RESIDENTIAL	11	JOHN STREET	MOWBRAY		20578	28727
NON-RESIDENTIAL	11	JOHN STREET	MOWBRAY		20578	28727
NON-RESIDENTIAL	11	JOHN STREET	MOWBRAY		20578	28727
NON-RESIDENTIAL	11	JOHN STREET	MOWBRAY		20578	28727
NON-RESIDENTIAL	22	KOTZEE ROAD	OBSERVATORY		21859	30420
NON-RESIDENTIAL	1	MAIN ROAD	ROSEBANK		22603	31936
NON-RESIDENTIAL	2	MAIN ROAD	RONDEBOSCH		71406	103239
NON-RESIDENTIAL	3	MAIN ROAD	ROSEBANK		22614	31964
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	1	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	2	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	3	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	4	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	5	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	6	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	7	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	8	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	9	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	10	22696	32098

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	11	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	12	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	13	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	14	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	15	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	16	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	17	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	18	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	19	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	20	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	21	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	22	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	23	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	24	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	25	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	26	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	27	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	28	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	29	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	30	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	31	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	32	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	33	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	34	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	35	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	36	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	37	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	38	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	39	22696	32098

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	40	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	41	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	42	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	43	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	44	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	45	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	46	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	47	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	48	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	49	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	50	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	51	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	52	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	53	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	54	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	55	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	56	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	57	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	58	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	59	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	60	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	61	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	62	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	63	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	64	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	65	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	66	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	67	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	68	22696	32098

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	69	22696	32098
NON-RESIDENTIAL	5	MAIN ROAD	ROSEBANK	70	22696	32098
NON-RESIDENTIAL	7	MAIN ROAD	MOWBRAY		22628	31991
NON-RESIDENTIAL	7	MAIN ROAD	RONDEBOSCH		33023	45542
NON-RESIDENTIAL	8	MAIN ROAD	ROSEBANK		22018	31009
NON-RESIDENTIAL	9	MAIN ROAD	RONDEBOSCH		33022	45541
NON-RESIDENTIAL	14	MAIN ROAD	RONDEBOSCH		33169	45943
NON-RESIDENTIAL	16	MAIN ROAD	RONDEBOSCH		33172	45953
NON-RESIDENTIAL	18	MAIN ROAD	RONDEBOSCH		33171	45952
NON-RESIDENTIAL	18	MAIN ROAD	ROSEBANK		22032	31038
NON-RESIDENTIAL	23	MAIN ROAD	MOWBRAY		22627	31990
NON-RESIDENTIAL	24	MAIN ROAD	ROSEBANK		22630	31993
NON-RESIDENTIAL	25	MAIN ROAD	RONDEBOSCH		33025	45560
NON-RESIDENTIAL	25	MAIN ROAD	RONDEBOSCH		33025	45560
NON-RESIDENTIAL	25	MAIN ROAD	RONDEBOSCH		33025	45560
NON-RESIDENTIAL	26	MAIN ROAD	RONDEBOSCH		111393	153536
NON-RESIDENTIAL	27	MAIN ROAD	RONDEBOSCH		33024	45559
NON-RESIDENTIAL	27	MAIN ROAD	RONDEBOSCH		33024	45559
NON-RESIDENTIAL	28	MAIN ROAD	MOWBRAY	1	22054	31079
NON-RESIDENTIAL	28	MAIN ROAD	MOWBRAY	2	22054	31079
NON-RESIDENTIAL	28	MAIN ROAD	MOWBRAY	3	22054	31079
NON-RESIDENTIAL	28	MAIN ROAD	MOWBRAY	4	22054	31079
NON-RESIDENTIAL	28	MAIN ROAD	MOWBRAY	5	22054	31079
NON-RESIDENTIAL	28	MAIN ROAD	MOWBRAY	6	22054	31079
NON-RESIDENTIAL	28	MAIN ROAD	MOWBRAY	110	22054	31079
NON-RESIDENTIAL	28	MAIN ROAD	MOWBRAY	111	22054	31079
NON-RESIDENTIAL	28	MAIN ROAD	MOWBRAY	112	22054	31079
NON-RESIDENTIAL	32	MAIN ROAD	MOWBRAY		22053	31078
NON-RESIDENTIAL	33	MAIN ROAD	RONDEBOSCH		33029	45579

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	37	MAIN ROAD	MOWBRAY		21848	30405
NON-RESIDENTIAL	38	MAIN ROAD	MOWBRAY		22669	32059
NON-RESIDENTIAL	44	MAIN ROAD	MOWBRAY		20581	28734
NON-RESIDENTIAL	44	MAIN ROAD	MOWBRAY		20581	28734
NON-RESIDENTIAL	44	MAIN ROAD	MOWBRAY		20581	28734
NON-RESIDENTIAL	49	MAIN ROAD	RONDEBOSCH		33030	45582
NON-RESIDENTIAL	50	MAIN ROAD	MOWBRAY		20580	28731
NON-RESIDENTIAL	50	MAIN ROAD	MOWBRAY		20580	28731
NON-RESIDENTIAL	57	MAIN ROAD	MOWBRAY		20451	28471
NON-RESIDENTIAL	61	MAIN ROAD	MOWBRAY		20450	28469
NON-RESIDENTIAL	65	MAIN ROAD	MOWBRAY		60955735	177698
NON-RESIDENTIAL	71	MAIN ROAD	ROSEBANK		32985	45490
NON-RESIDENTIAL	72	MAIN ROAD	MOWBRAY		986219	170700
NON-RESIDENTIAL	72	MAIN ROAD	MOWBRAY		986219	170700
NON-RESIDENTIAL	82	MAIN ROAD	MOWBRAY		19832604	30566
NON-RESIDENTIAL	86	MAIN ROAD	MOWBRAY		20537	28642
NON-RESIDENTIAL	88	MAIN ROAD	MOWBRAY		20536	28640
NON-RESIDENTIAL	88	MAIN ROAD	MOWBRAY		20536	28640
NON-RESIDENTIAL	92	MAIN ROAD	MOWBRAY		20535	28639
NON-RESIDENTIAL	94	MAIN ROAD	MOWBRAY		20534	28638
NON-RESIDENTIAL	95	MAIN ROAD	RONDEBOSCH		78741	113370
NON-RESIDENTIAL	98	MAIN ROAD	MOWBRAY		20533	28636
NON-RESIDENTIAL	102	MAIN ROAD	MOWBRAY		20532	28635
NON-RESIDENTIAL	110	MAIN ROAD	MOWBRAY		20503	28592
NON-RESIDENTIAL	132	MAIN ROAD	MOWBRAY		21779	30309
NON-RESIDENTIAL	147	MAIN ROAD	RONDEBOSCH		79735	115014
NON-RESIDENTIAL	153	MAIN ROAD	RONDEBOSCH		33461	46427
NON-RESIDENTIAL	165	MAIN ROAD	RONDEBOSCH		33470	46472
NON-RESIDENTIAL	183	MAIN ROAD	RONDEBOSCH		213592	152234

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	222	MAIN ROAD	RONDEBOSCH		70622	102209
NON-RESIDENTIAL	228	MAIN ROAD	OBSERVATORY		20267	28052
NON-RESIDENTIAL	228	MAIN ROAD	OBSERVATORY		20267	28052
NON-RESIDENTIAL	231	MAIN ROAD	NEWLANDS		33502	46599
NON-RESIDENTIAL	231	MAIN ROAD	NEWLANDS		33502	46599
NON-RESIDENTIAL	231	MAIN ROAD	NEWLANDS		33502	46599
NON-RESIDENTIAL	240	MAIN ROAD	RONDEBOSCH	1	97245	134205
NON-RESIDENTIAL	240	MAIN ROAD	RONDEBOSCH	2	97245	134205
NON-RESIDENTIAL	240	MAIN ROAD	RONDEBOSCH		97245	134205
NON-RESIDENTIAL	256	MAIN ROAD	OBSERVATORY		20266	28050
NON-RESIDENTIAL	260	MAIN ROAD	OBSERVATORY		79284731	30584
NON-RESIDENTIAL	260	MAIN ROAD	OBSERVATORY		79284731	30584
NON-RESIDENTIAL	412	MAIN ROAD	OBSERVATORY		85268080	179028
NON-RESIDENTIAL	414	MAIN ROAD	OBSERVATORY		85266942	179026
NON-RESIDENTIAL	1B	MAIN ROAD	ROSEBANK		22604	31941
NON-RESIDENTIAL	24A	MAIN ROAD	RONDEBOSCH		81442	117431
NON-RESIDENTIAL	3B	MAIN ROAD	NEWLANDS		66137	96657
NON-RESIDENTIAL	3	MAIN STREET	NEWLANDS		66139	96660
NON-RESIDENTIAL	10	MAIN STREET	NEWLANDS		66671	97478
NON-RESIDENTIAL	4	MOUNT ROAD	RONDEBOSCH		33313	46216
NON-RESIDENTIAL	47	MOUNT STREET	MOWBRAY		20499	28565
NON-RESIDENTIAL	55	MOUNT STREET	MOWBRAY		20452	28473
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	1	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	2	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	3	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	4	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	5	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	6	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	7	111244	153002

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	8	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	9	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	10	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	11	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	12	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	13	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	14	111244	153002
NON-RESIDENTIAL	27	MYRTLE ROAD	RONDEBOSCH	15	111244	153002
NON-RESIDENTIAL	3	NURSERY ROAD	ROSEBANK		33004	45516
NON-RESIDENTIAL	3	NURSERY ROAD	ROSEBANK		33004	45516
NON-RESIDENTIAL	4	RHODES AVENUE	MOWBRAY		20481	28525
NON-RESIDENTIAL	4B	RHODES AVENUE	MOWBRAY		20482	28526
NON-RESIDENTIAL	10	ROSENDALE ROAD	RONDEBOSCH		33093	45804
NON-RESIDENTIAL	7	SPORT PIENAAR ROAD	NEWLANDS		66138	96658
NON-RESIDENTIAL	10	SPORT PIENAAR ROAD	NEWLANDS		66143	96666
NON-RESIDENTIAL	18	STANLEY ROAD	RONDEBOSCH		32239	44201
NON-RESIDENTIAL	12	STATION ROAD	RONDEBOSCH		968381	169521
NON-RESIDENTIAL	17	STATION ROAD	ROSEBANK	1	80862	116494
NON-RESIDENTIAL	17	STATION ROAD	ROSEBANK	2	80862	116494
NON-RESIDENTIAL	17	STATION ROAD	ROSEBANK	3	80862	116494
NON-RESIDENTIAL	17	STATION ROAD	ROSEBANK	4	80862	116494
NON-RESIDENTIAL	17	STATION ROAD	ROSEBANK	5	80862	116494
NON-RESIDENTIAL	17	STATION ROAD	ROSEBANK	6	80862	116494
NON-RESIDENTIAL	17	STATION ROAD	ROSEBANK	7	80862	116494
NON-RESIDENTIAL	17	STATION ROAD	ROSEBANK	8	80862	116494
NON-RESIDENTIAL	17	STATION ROAD	ROSEBANK	9	80862	116494
NON-RESIDENTIAL	17	STATION ROAD	ROSEBANK	10	80862	116494
NON-RESIDENTIAL	17	STATION ROAD	ROSEBANK	11	80862	116494
NON-RESIDENTIAL	17	STATION ROAD	ROSEBANK	12	80862	116494

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	22	STATION ROAD	RONDEBOSCH		33059	45708
NON-RESIDENTIAL	1	UPPER ALMA ROAD	ROSEBANK		22025	31022
NON-RESIDENTIAL	20	UPPER LIESBEEK ROAD	ROSEBANK		22031	31037
NON-RESIDENTIAL	18	VICTORIA ROAD	MOWBRAY		22061	31107
NON-RESIDENTIAL	21	VICTORIA ROAD	MOWBRAY		20588	28750
NON-RESIDENTIAL	23	VICTORIA ROAD	MOWBRAY		21782	30314
NON-RESIDENTIAL	23	VICTORIA ROAD	MOWBRAY		21782	30314
NON-RESIDENTIAL	27	VICTORIA ROAD	MOWBRAY		20598	28777
NON-RESIDENTIAL	29	VICTORIA ROAD	MOWBRAY		21805	30351
NON-RESIDENTIAL	35	VICTORIA ROAD	MOWBRAY		20597	28775
NON-RESIDENTIAL	18A	VICTORIA ROAD	MOWBRAY		22060	31106
NON-RESIDENTIAL	6	WILKINSON STREET	NEWLANDS		293461	157915
NON-RESIDENTIAL	9	WILKINSON STREET	NEWLANDS		34386	48440
NON-RESIDENTIAL	17	WILKINSON STREET	NEWLANDS	1	34383	48435
NON-RESIDENTIAL	17	WILKINSON STREET	NEWLANDS	2	34383	48435
NON-RESIDENTIAL	17	WILKINSON STREET	NEWLANDS	3	34383	48435
NON-RESIDENTIAL	17	WILKINSON STREET	NEWLANDS	4	34383	48435
NON-RESIDENTIAL	17	WILKINSON STREET	NEWLANDS	5	34383	48435
NON-RESIDENTIAL	17	WILKINSON STREET	NEWLANDS	6	34383	48435
NON-RESIDENTIAL	17	WILKINSON STREET	NEWLANDS	7	34383	48435
NON-RESIDENTIAL	17	WILKINSON STREET	NEWLANDS	14	34383	48435
NON-RESIDENTIAL	17	WILKINSON STREET	NEWLANDS	15	34383	48435
NON-RESIDENTIAL	17	WILKINSON STREET	NEWLANDS	16	34383	48435
NON-RESIDENTIAL	26	WILLIAM STREET	OBSERVATORY		1067987	173679
NON-RESIDENTIAL	1	WOOLSACK ROAD	ROSEBANK		32253	44230